

PANTONE 108 C

JCS-Cedar Cove School Site Council

February 1, 2022



Agenda

Opening Items

- ✗ Welcome/Introductions
- ✗ Agenda Preview
- ✗ Comments Regarding Items
NOT on the Agenda

Discussion Items

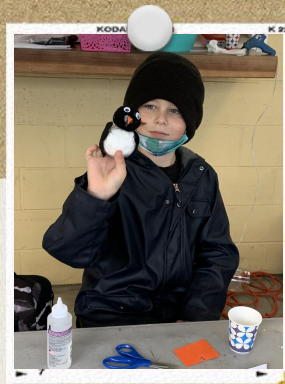
- ✗ Budget/Enrollment Overview
- ✗ 2022/2023 Program Considerations
- ✗ Building Update
- ✗ Board Updates
- ✗ WASC Self Study Update
- ✗ 2022/2023 School Calendar
- ✗ Student Achievement Data
- ✗ School Accountability Report Card
- ✗ Comprehensive Safety Plan
- ✗ COVID Safety Update
- ✗ Administrative Transition (Feb.-May)
- ✗ Roundtable Discussion for May 2022
Agenda



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1.

Budget Overview & Enrollment



JCS-CC Financial Board Report

	July - December				2021-2022	
Account Description	Actual	Budget	Variance \$	Variance %	Total Budget	Remaining Budget
Revenue Limit	\$620,772	\$675,770	(\$54,998)	-8.1%	\$1,601,955	\$981,183
Federal Revenue	-	\$4,800	(\$4,800)	-100.0%	\$24,000	\$24,000
Other State Revenue	\$3,560	\$42,022	(\$38,462)	-91.5%	\$175,997	\$172,437
Local Revenue	\$62,542	\$59,983	\$2,559	4.3%	\$115,727	\$53,184
Total Revenue	\$686,874	\$782,576	(\$95,701)	-12.2%	\$1,917,679	\$1,230,805
Certificated Salaries	\$417,433	\$423,269	\$5,836	1.4%	\$942,629	\$525,196
Classified Salaries	\$49,690	\$78,535	\$28,844	36.7%	\$217,508	\$167,818
Employee Benefits	\$158,213	\$204,109	\$45,895	22.5%	\$483,633	\$325,419
Total Personnel Expenses	\$625,336	\$705,912	\$80,576	11.4%	\$1,643,770	\$1,018,433
Books and Supplies	\$50,734	\$53,227	\$2,492	4.7%	\$87,125	\$36,391
Services & Other Operating Expenses	\$212,166	\$198,192	(\$13,974)	-7.1%	\$402,065	\$189,899
Capital Outlay	-	-	-	0.0%	\$799	\$799
Other Outgo	\$116,961	\$116,961	-	0.0%	\$116,961	-
Total Operational Expenses	\$379,861	\$368,380	(\$11,482)	-3.1%	\$606,950	\$227,089
Total Expenses	\$1,005,198	\$1,074,292	\$69,094	6.4%	\$2,250,720	\$1,245,522
Net Income	(\$318,323)	(\$291,717)	(\$26,607)	-9.1%	(\$333,041)	(\$14,717)

Note--Original Budget is based on projected enrollment of 220 students (approx. \$10,000 per student). 2nd Interim Budget Revision was conducted with CSMC in January. JCS-CC has approx. \$400,000 in reserve.

School Enrollment (Academy + Home Study)

Grade	Student Count	Percent of Total	Grade	Student Count	Percent of Total
TK	18	10.2%	06	12	6.8%
KN	28	15.9%	07	6	3.4%
01	22	12.5%	08	1	0.6%
02	25	14.2%	10	7	4.0%
03	16	9.1%	11	5	2.8%
04	23	13.1%	12	2	1.1%
05	11	6.3%	Total	176	100%

Total FTE - 16.9

Total Certified FTE - 13.5

Estimated S:T FTE Ratio - 13:1



Academy Enrollment

Grade	Student Count	Percent of Total
TK	8	9.6%
KN	16	19.3%
01	10	12.1%
02	14	16.9%

Total Certified FTE - 6.5

Estimated S:T FTE Ratio - 13:1

Grade	Student Count	Percent of Total
03	7	8.4%
04	13	15.7%
05	6	7.2%
06	9	10.8%
Total	83	100%



Home Study Enrollment

Grade	Student Count	Percent of Total
TK	10	10.9%
KN	12	13%
01	12	13%
02	11	12%
03	9	9.8%
04	10	14.1%
05	5	5.4%

Total Certified FTE - 3

Grade	Student Count	Percent of Total
06	2	2.2%
07	6	6.5%
08	1	1.1%
10	7	4.3%
11	5	5.4%
12	2	2.2%
Total	92	100%

Estimated S:T FTE Ratio - 31:1



Student Demographics

Students By Race	#	%
Asian	4	2.3%
Black or African American	7	4.0%
Declined to State/Unspecified	3	1.7%
Filipino	7	4.0%
Hispanic or Latino	11	6.2%
Japanese	1	0.6%
Korean	1	0.6%
Mexican American	3	1.7%
Middle Eastern	1	0.6%
Other Asian	1	0.6%
White	138	78.0%

Students By Gender	#	%
Male	88	49.7%
Female	89	50.3%

Student Eligibility/ Other	#	%
Special Education	17	9.6%
Socio-Economically Disadvantaged	46	26.0%
English Language Learners	1	0.6%
Permanent Housing	176	99.4%



2022/2023 Enrollment Projections

Academy	
Grade	Rollover + New
TK	4
KN	13
01	17
02	15
03	14
04	10
05	15
06	7
Total	95

Home Study	
EF	Rollover + New
#1 (50%)	18
#2 (100%)	36
#3 (75%)	27
#4 (50%)	18
Total	99

JCS-Cedar Cove	
Proj. SY 22/23	Rollover + New
Total	194



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2.

2022/2023 Academy Program Considerations





*"All failure is failure to
adapt. All success is
successful adaptation."*

-Max McKeown

*English writer, consultant, and researcher specialising in
innovation strategy, leadership and culture*





Big concept

How do we build an Academy program that is fiscally sustainable and still supports families with a strong desire to personalize learning opportunities.

What we know...

- ✗ Reduction in certified staff may be necessary to support small enrollment numbers
- ✗ Current facility contains 4 indoor “classroom” spaces and various outdoor learning spaces
- ✗ Parent stakeholders value small, single grade level instruction for academic instruction (no combo classes)
- ✗ Parent stakeholders value enrichment and creative learning opportunities as part of the homeschool experience



What if...

- ✕ Cedar Cove Academy offered 3 day tracks for academic learning and enrichment (2 days homeschool)
- ✕ M/T & W/Th Academic Track
- ✕ Friday Enrichment Center
- ✕ Families who need 4 days/week have JCS-MO as an option.

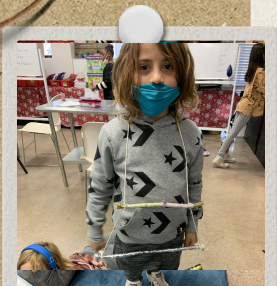
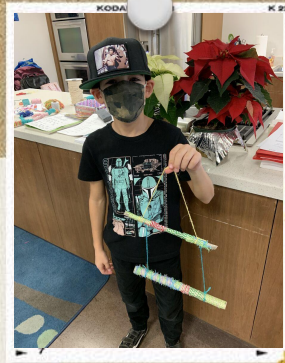
<i>Monday</i>	<i>Tuesday</i>	<i>Wednesday</i>	<i>Thursday</i>	<i>Friday</i>
Academy Instruction for TK, 1st, 3rd, & 5th Homeschool for K, 2nd, 4th, & 6th		Academy Instruction for K, 2nd, 4th, & 6th Homeschool for TK, 1st, 3rd, & 5th		3 tracks of Multiage Enrichment (ex. 8:30 - 12, 9:30 - 1, 10:30 - 2)
4 Academy Teachers				TOSAs & Enrichment Partners



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3.

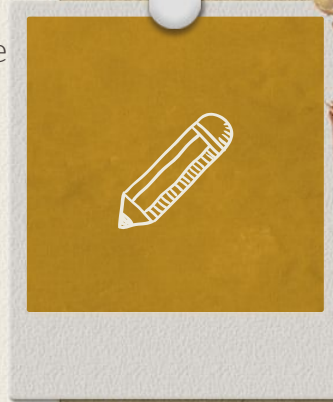
Academy Facility Update



Boys & Girls Clubhouse Sublease Extension



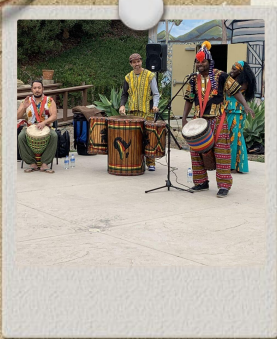
- ✕ Current sublease is for 2021/2022 school year.
- ✕ JCS-Cedar Cove will seek charter renewal in June 2025.
- ✕ Facility Security through Charter Renewal is desired.
- ✕ B&G and SDUHSD Superintendent have expressed support for JCS-CC sublease extension.
- ✕ Mrs. Cauzza will speak at SDUHSD Board meeting in February 2022. Board Agenda to include 1st reading of sublease extension (2024 or 2025?)
- ✕ Board will vote at board meeting in March 2022.



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4.

Board Updates



Monthly Principal's Report to JCS Board

- ✕ Available to the public online (www.JCS-Inc.org
- Governance - BoardDocs Meeting Agendas)

December 2021

January 2022



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5.

WASC Self Study



Self Study Outline

Chapter 1 - Progress Report

Chapter 2 - Student/Community Profile & Supporting Data/Findings

Chapter 3 - Self-Study Findings*

Chapter 4 - Summary of Identified Needs

Chapter 5 - Schoolwide Action Plan



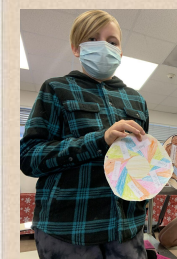
Self-Study Findings - Organization

Areas of Strength

- ✗ Compliance & Transparency
- ✗ Innovation & Flexibility in the face of change
- ✗ Retention of Leadership (Board Members, Directors, Principals)
- ✗ Data Tracker for Assessment
- ✗ Partnerships with parents, students, & staff

Areas of Growth

- ✗ Update MTSS process for Home Study for timely resolution of concerns through intervention
- ✗ Develop process for transferring data tracker information annually (ongoing student profile)
- ✗ Marketing plan to increase enrollment



Self-Study Findings - Curriculum

Areas of Strength

- ✗ Wide variety of academic choices based on student interest & need
- ✗ Close collaboration among P/T/S to develop personalized learning plans
- ✗ Community partnerships (ex. Dual enrollment, tutors, field trips, enrichment, & post-grad opportunities)

Areas of Growth

- ✗ Evaluate and develop curriculum that reflects diversity of student population
- ✗ More AP Opportunities
- ✗ More CTE Options
- ✗ Increase high school elective courses on Canvas
- ✗ Organize IEP accommodation on Canvas platform



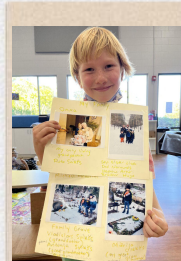
Self-Study Findings - Learning and Teaching

Areas of Strength

- ✗ HQTs in all grade levels
- ✗ Community and family engagement
- ✗ High level rubrics and grading
- ✗ Rich resources aligned to current state and national standards of learning

Areas of Growth

- ✗ More access to ROTC and internship programs
- ✗ Increase dual enrollment course offerings and participation
- ✗ Staff collaboration opportunities across schools
- ✗ Teacher support and training for working with special populations and low-performing students



Self-Study Findings - Assessment & Accountability

Areas of Strength

- ✗ Effective use of assessment, impacting teaching & learning and identifying needs for intervention (MTSS)
- ✗ SEL assessment (HSA) and support (counselors, restorative practices coaches, etc.)
- ✗ Assessment support for Gen. Ed, IEP, and 504 students

Areas of Growth

- ✗ Achievement of ELL teaching and learning standards
- ✗ Need for common writing assessment
- ✗ Resources for new teachers
- ✗ Timely feedback and follow-up for tiered intervention plans (SST) and IEPs



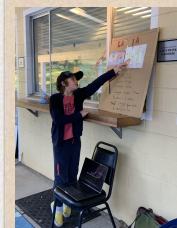
Self-Study Findings - School Culture

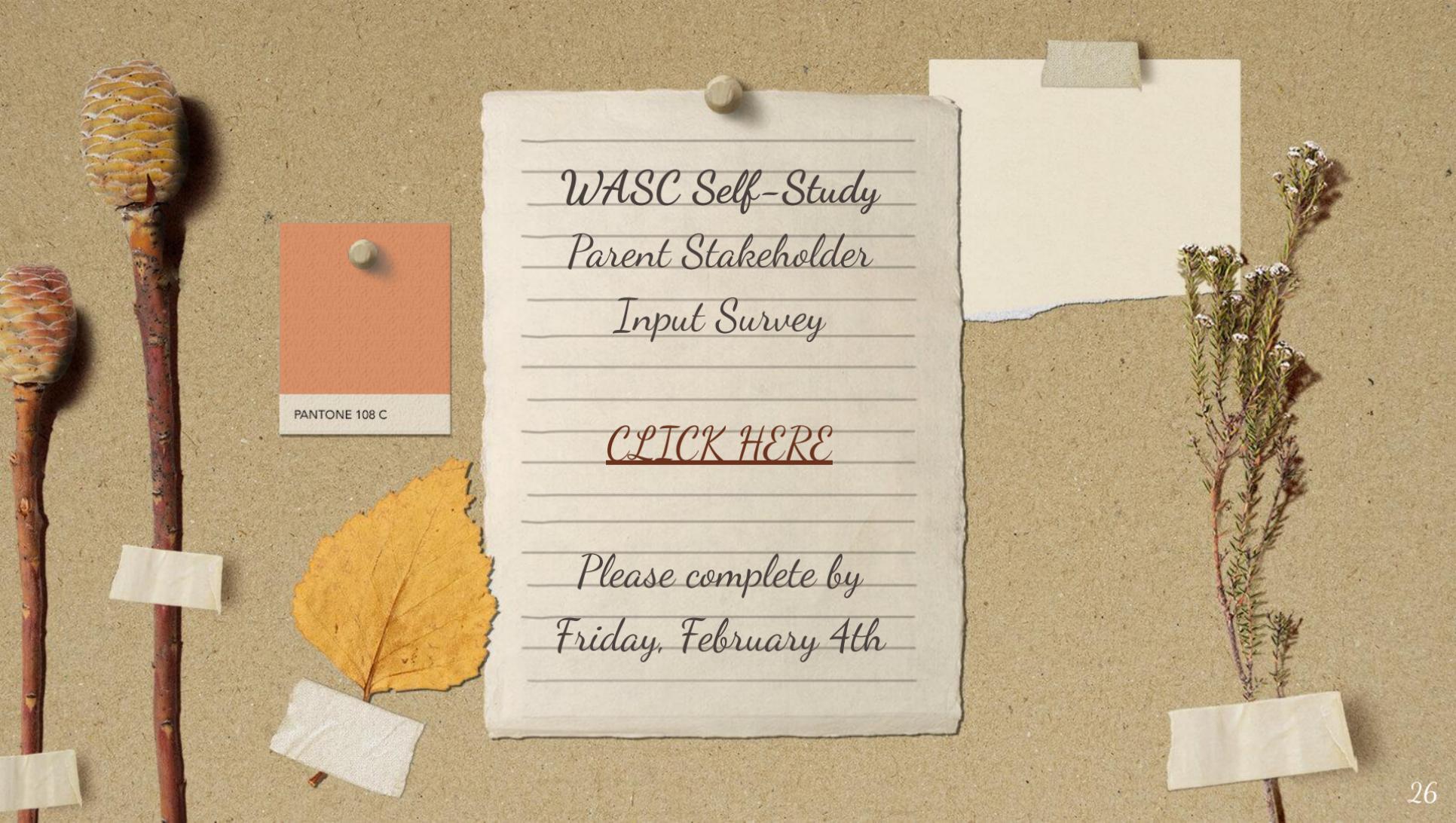
Areas of Strength

- ✗ Increase in student enrollment
- ✗ NWEA MAP achievement in 2020 (virtual learning)
- ✗ Advertising via social media
- ✗ Academics and SEL prioritized during COVID pandemic
- ✗ Parent Engagement
- ✗ SEL Professional Development, Programs, and Staffing

Areas of Growth

- ✗ Student Diversity
- ✗ Collaboration among schools and programs around best practices/positive results
- ✗ Campus accessibility for students with disabilities
- ✗ Direction instruction and lessons on character development, diversity, and inclusion
- ✗ Online safety instruction for students





*WASC Self-Study
Parent Stakeholder
Input Survey*

CLICK HERE

*Please complete by
Friday, February 4th*

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6.

2022/2023 School Calendar



2022/2023 JCS Calendar Options

Draft #1

JCS Charter Schools Calendar – 2022-23 (DRAFT - Option 1)

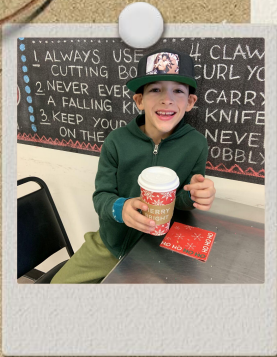
July 2022 	August 2022 	September 2022
October 2022 	November 2022 	December 2022
January 2023 	February 2023 	March 2023
April 2023 	May 2023 	June 2023

LP 1 - 800 to 809 = 14 days
LP 2 - 810 to 107 = 20 days
LP 3 - 107 to 114 = 20 days
LP 4 - 115 to 129 = 19 days
LP 5 - 130 to 144 = 15 days
LP 6 - 145 to 159 = 15 days
LP 7 - 160 to 174 = 15 days
LP 8 - 175 to 189 = 15 days
LP 9 - 190 to 204 = 15 days
LP 10 - 205 to 219 = 15 days
LP 11 - 220 to 234 = 15 days
LP 12 - 235 to 249 = 15 days
LP 13 - 250 to 264 = 15 days
LP 14 - 265 to 279 = 15 days
LP 15 - 280 to 294 = 15 days
LP 16 - 295 to 309 = 15 days
LP 17 - 310 to 324 = 15 days
LP 18 - 325 to 339 = 15 days
LP 19 - 340 to 354 = 15 days
LP 20 - 355 to 369 = 15 days
LP 21 - 370 to 384 = 15 days
LP 22 - 385 to 399 = 15 days
LP 23 - 400 to 414 = 15 days
LP 24 - 415 to 429 = 15 days
LP 25 - 430 to 444 = 15 days
LP 26 - 445 to 459 = 15 days
LP 27 - 460 to 474 = 15 days
LP 28 - 475 to 489 = 15 days
LP 29 - 490 to 504 = 15 days
LP 30 - 505 to 519 = 15 days
LP 31 - 520 to 534 = 15 days
LP 32 - 535 to 549 = 15 days
LP 33 - 550 to 564 = 15 days
LP 34 - 565 to 579 = 15 days
LP 35 - 580 to 594 = 15 days
LP 36 - 595 to 609 = 15 days
LP 37 - 610 to 624 = 15 days
LP 38 - 625 to 639 = 15 days
LP 39 - 640 to 654 = 15 days
LP 40 - 655 to 669 = 15 days
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LP 43 - 700 to 714 = 15 days
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LP 303 - 4600 to 4614 = 15 days
LP 304 - 4615 to 4629 = 15 days
LP 305 - 4630 to 4644 = 15 days
LP 306 - 4645 to 4659 = 15 days
LP 307 - 4660 to 4674 = 15 days
LP 308 - 4675 to 4689 = 15 days
LP 309 - 4690 to 4704 = 15 days
LP 310 - 4705 to 4719 = 15 days
LP 311 - 4720 to 4734 = 15 days
LP 312 - 4735 to 4749 = 15 days
LP 313 - 4750 to 4764 = 15 days
LP 314 - 4765 to 4779 = 15 days
LP 315 - 4780 to 4794 = 15 days
LP 316 - 4795 to 4809 = 15 days
LP 317 - 4810 to 4824 = 15 days
LP 318 - 4825 to 4839 = 15 days
LP 319 - 4840 to 4854 = 15 days
LP 320 - 4855 to 4869 = 15 days
LP 321 - 4870 to 4884 = 15 days
LP 322 - 4885 to 4899 = 15 days
LP 323 - 4900 to 4914 = 15 days
LP 324 - 4915 to 4929 = 15 days
LP 325 - 4930 to 4944 = 15 days
LP 326 - 4945 to 4959 = 15 days
LP 327 - 4960 to 4974 = 15 days
LP 328 - 4975 to 4989 = 15 days
LP 329 - 4990 to 5004 = 15 days
LP 330 - 5005 to 5019 = 15 days
LP 331 - 5020 to 5034 = 15 days
LP 332 - 5035 to 5049 = 15 days
LP 333 - 5050 to 5064 = 15 days
LP 334 - 5065 to 5079 = 15 days
LP 335 - 5080 to 5094 = 15 days
LP 336 - 5095 to 5109 = 15 days
LP 337 - 5110 to 5124 = 15 days
LP 338 - 5125 to 5139 = 15 days
LP 339 - 5140 to 5154 = 15 days
LP 340 - 5155 to 5169 = 15 days
LP 341 - 5170 to 5184 = 15 days
LP 342 - 5185 to 5199 = 15 days
LP 343 - 5200 to 5214 = 15 days
LP 344 - 5215 to 5229 = 15 days
LP 345 - 5230 to 5244 = 15 days
LP 346 - 5245 to 5259 = 15 days
LP 347 - 5260 to 5274 = 15 days
LP 348 - 5275 to 5289 = 15 days
LP 349 - 5290 to 5304 = 15 days
LP 350 - 5305 to 5319 = 15 days
LP 351 - 5320 to 5334 = 15 days
LP 352 - 5335 to 5349 = 15 days
LP 353 - 5350 to 5364 = 15 days
LP 354 - 5365 to 5379 = 15 days
LP 355 - 5380 to 5394 = 15 days
LP 356 - 5395 to 5409 = 15 days
LP 357 - 5410 to 5424 = 15 days
LP 358 - 5425 to 5439 = 15 days
LP 359 - 5440 to 5454 = 15 days
LP 360 - 5455 to 5469 = 15 days
LP 361 - 5470 to 5484 = 15 days
LP 362 - 5485 to 5499 = 15 days
LP 363 - 5500 to 5514 = 15 days
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LP 365 - 5530 to 5544 = 15 days
LP 366 - 5545 to 5559 = 15 days
LP 367 - 5560 to 5574 = 15 days
LP 368 - 5575 to 5589 = 15 days
LP 369 - 5590 to 5604 = 15 days
LP 370 - 5605 to 5619 = 15 days
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LP 375 - 5680 to 5694 = 15 days
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LP 378 - 5725 to 5739 = 15 days
LP 379 - 5740 to 5754 = 15 days
LP 380 - 5755 to 5769 = 15 days
LP 381 - 5770 to 5784 = 15 days
LP 382 - 5785 to 5799 = 15 days
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LP 384 - 5815 to 5829 = 15 days
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LP 386 - 5845 to 5859 = 15 days
LP 387 - 5860 to 5874 = 15 days
LP 388 - 5875 to 5889 = 15 days
LP 389 - 5890 to 5904 = 15 days
LP 390 - 5905 to 5919 = 15 days
LP 391 - 5920 to 5934 = 15 days
LP 392 - 5935 to 5949 = 15 days
LP 393 - 5950 to 5964 = 15 days
LP 394 - 5965 to 5979 = 15 days
LP 395 - 5980 to 5994 = 15 days
LP 396 - 5995 to 6009 = 15 days
LP 397 - 6010 to 6024 = 15 days
LP 398 - 6025 to 6039 = 15 days
LP 399 - 6040 to 6054 = 15 days
LP 400 - 6055 to 6069 = 15 days
LP 401 - 6070 to 6084 = 15 days
LP 402 - 6085 to 6099 = 15 days
LP 403 - 6100 to 6114 = 15 days
LP 404 - 6115 to 6129 = 15 days
LP 405 - 6130 to 6144 = 15 days
LP 406 - 6145 to 6159 = 15 days
LP 407 - 6160 to 6174 = 15 days
LP 408 - 6175 to 6189 = 15 days
LP 409 - 6190 to 6204 = 15 days
LP 410 - 6205 to 6219 = 15 days
LP 411 - 6220 to 6234 = 15 days
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LP 413 - 6250 to 6264 = 15 days
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LP 415 - 6280 to 6294 = 15 days
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LP 422 - 6385 to 6399 = 15 days
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LP 425 - 6430 to 6444 = 15 days
LP 426 - 6445 to 6459 = 15 days
LP 427 - 6460 to 6474 = 15 days
LP 428 - 6475 to 6489 = 15 days
LP 429 - 6490 to 6504 = 15 days
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LP 433 - 6550 to 6564 = 15 days
LP 434 - 6565 to 6579 = 15 days
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LP 436 - 6595 to 6609 = 15 days
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LP 439 - 6640 to 6654 = 15 days
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LP 458 - 6925 to 6939 = 15 days
LP 459 - 6940 to 6954 = 15 days
LP 460 - 6955 to 6969 = 15 days
LP 461 - 6970 to 6984 = 15 days
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LP 464 - 7015 to 7029 = 15 days
LP 465 - 7030 to 7044 = 15 days
LP 466 - 7045 to 7059 = 15 days
LP 467 - 7060 to 7074 = 15 days
LP 468 - 7075 to 7089 = 15 days
LP 469 - 7090 to 7104 = 15 days
LP 470 - 7105 to 7119 = 15 days
LP 471 - 7120 to 7134 = 15 days
LP 472 - 7135 to 7149 = 15 days
LP 473 - 7150 to 7164 = 15 days
LP 474 - 7165 to 7179 = 15 days
LP 475 - 7180 to 7194 = 15 days
LP 476 - 7195 to 7209 = 15 days
LP 477 - 7210 to 7224 = 15 days
LP 478 - 7225 to 7239 = 15 days
LP 479 - 7240 to 7254 = 15 days
LP 480 - 7255 to 7269 = 15 days
LP 481 - 7270 to 7284 = 15 days
LP 482 - 7285 to 7299 = 15 days
LP 483 - 7300 to 7314 = 15 days
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LP 485 - 7330 to 7344 = 15 days
LP 486 - 7345 to 7359 = 15 days
LP 487 - 7360 to 7374 = 15 days
LP 488 - 7375 to 7389 = 15 days
LP 489 - 7390 to 7404 = 15 days
LP 490 - 7405 to 7419 = 15 days
LP 491 - 7420 to 7434 = 15 days
LP 492 - 7435 to 7449 = 15 days
LP 493 - 7450 to 7464 = 15 days
LP 494 - 7465 to 7479 = 15 days
LP 495 - 7480 to 7494 = 1

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7.

Student Achievement Data



3-Year NWEA MAP Achievement Data for JCS-Cedar Cove

	READING			MATH		
	Below Standard	Near Standard	At/Above Standard	Below Standard	Near Standard	At/Above Standard
Fall 2019	16.4%	20.4%	63.6%	22.1%	31.6%	46.4%
Fall 2020	16.7%	20.6%	62.8%	20.4%	25.5%	54.1%
Fall 2021	20.7%	16.2%	63%	29.3%	20.2%	50.5%

23%

18%

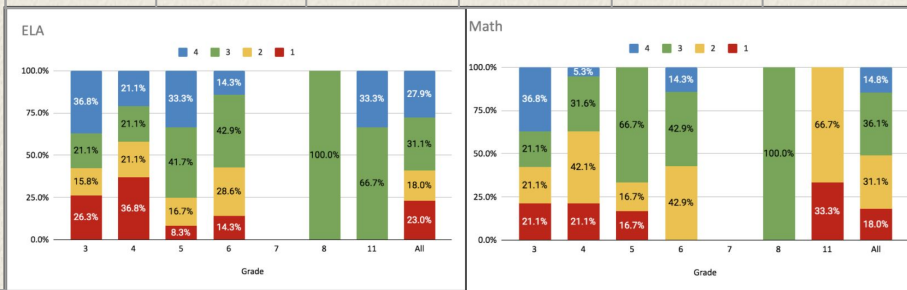
59%

18%

31%

51%

CAASPP
Spring
2021



Students in Grades 2-12
take NWEA MAP
Testing.

Students in Grade 3-8 &
11 take CAASPP testing

of students for took
the NWEA MAP test in
Fall 2021: 110

of students who took
the CAASPP test in
Spring 2021: 61

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8.

School Accountability Report Card (SARC)



SARC Overview

By February 1 of each year, every school in California is required by state law to publish a School Accountability Report Card (SARC). The SARC contains information about the condition and performance of each California public school. Under the Local Control Funding Formula (LCFF) all local educational agencies (LEAs) are required to prepare a Local Control and Accountability Plan (LCAP), which describes how they intend to meet annual school-specific goals for all pupils, with specific activities to address state and local priorities. Additionally, data reported in an LCAP is to be consistent with data reported in the SARC.

[Link to SARC for JCS-Cedar Cove](#)

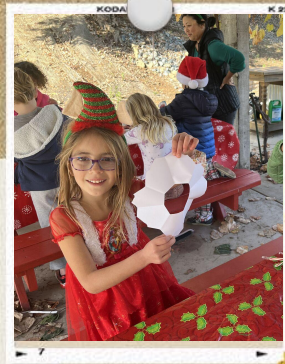
Approved by JCS Board on 1/28/22



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9.

Comprehensive Safety Plan



Comprehensive Safety Plan

- ✕ [Link to ICS-Cedar Cove Comprehensive Safety Plan](#)
- ✕ Annual Review, Update, and Approval by School Safety Committee by March 1, 2022 for 2022/2023 School Year
- ✕ School resource for preparedness, prevention, mitigation, response and recovery planning and training
- ✕ Requirements of the annual Safety Plan Process under SB 187 and the National Incident Management System



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10. COVID Safety Update



COVID-19 Updates

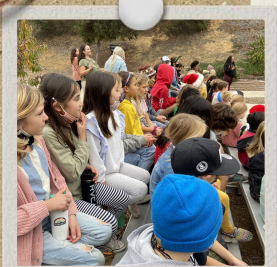
- ✗ COVID-19 Decision Tree (Electronic)
- ✗ COVID-19 Decision Tree (PDF)
- ✗ COVID-19 Decision Tree FAQs
- ✗ New Group Tracing Guidance for Close Contacts in School Settings
- ✗ Rapid Antigen at-home test kits
- ✗ N95 Masks
 - ✗ Masks for Kids Tips & Resources
- ✗ COVID Vaccine Mandate
 - ✗ SB 871 (Pan) - Introduced 1/24/22
 - ✗ SB 866 (Pan/Weiner) - Introduced 1/20/22
 - ✗ Parent Letter



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11.

Administrative Transition (Feb. 14 - May 27)



Mrs. Gaddis' Maternity Leave

✕ Timeline

- ✕ Disability Start Date - Monday, February 14
- ✕ Scheduled Delivery - Friday, February 25
- ✕ Disability/FLMA + CFRA through May 27

✕ Points of Contact

- ✕ Jennifer Cauzza - Administrative Liaison
- ✕ Ellen Ludwig - Lead Academy Teacher
- ✕ Nancy Sah - Lead Educational Facilitator
- ✕ Kim Zielinski - School Secretary
- ✕ TBD Daily Onsite Administrative Support



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12.

*Roundtable
Discussion for May
2022 SSC*



Thanks!

Any questions?

You can find me at:

✗ hbertran-harris@jcs-inc.org

✗ (760) 765-5500 x575002



Special thanks to all the people who made and released these awesome resources for free:

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✗ Photographs by [Unsplash](#)